



2025 Annual Report

ORGANIZATION FOR RESEARCH AND COMMUNITY DEVELOPMENT

Delivering evidence-based impact through community partnership

Health, nutrition, protection, and resilience programming across Afghanistan.

Key 2025 program areas

Health

Nutrition

Emergency



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About ORCD

Established in 2011, ORCD is an Afghan national non-governmental organization registered with the Ministry of Economy of Afghanistan. ORCD operates across the humanitarian and development sectors, with a strong focus on public health, nutrition, water and sanitation (WASH), food security, protection, emergency response, and community resilience, delivering evidence-based, high-impact interventions nationwide. Its work is guided by a clear mission: using evidence-based best-practice approaches to empower local communities to set and achieve their own development goals.

Since 2015, ORCD has held Special Consultative Status with the United Nations Economic and Social Council (ECOSOC). It is the first Afghan national NGO ever granted this status, representing Afghan civil society at the UN level. This is an unprecedented achievement that reflects the organization's strong governance, institutional credibility, and international recognition.

ORCD has extensive experience implementing the Basic Package of Health Services (BPHS) and the Essential Package of Hospital Services (EPHS) in Ghazni (2015-2019) and in Sar-e-Pul and Zabul (from 2017 onward). It is also among the few Afghan NGOs with proven implementation experience of the National Solidarity Program (NSP), the Citizen Charter National Priority Program (CCNP), and the Eshteghalzaye-Karmondana initiative in Baghlan and Kunduz (2020-2021).

Internationally, ORCD has a proven track record as an implementing partner for ten UN agencies, including UNICEF, WFP, UNHCR, WHO, UN Women, UNFPA, UNOCHA, UNDP, UNODC, and IOM, delivering multi-million-dollar programs across more than 30 provinces. As of 2025, ORCD has completed over 116 medium- and large-scale projects, managed a cumulative portfolio exceeding USD 69 million, and maintained a 100% project success rate, supported by clean audits and independent institutional assessments.



FOREWORD

Message From the Board of Trustees

On behalf of the Board of Trustees, we are proud to present the Organization for Research and Community Development (ORCD) Annual Report for 2025. This report reflects a year of steady commitment to the communities we serve, and of resilience in a demanding operating environment.

Throughout the year, ORCD continued to deliver essential health, nutrition, and protection services to families across Afghanistan, reaching some of the country's most underserved and remote populations. Our Mobile Health Teams carried reproductive, maternal, newborn, and child health care to communities far from fixed facilities, while our nutrition programs helped protect children and adolescents from malnutrition. Our protection work extended trauma-informed support to displaced families and returnees during a period of significant movement across borders.

These results are made possible by the trust of our donors and partners, the cooperation of national and local authorities, and above all the dedication of ORCD's staff and volunteers, who work with skill and courage in difficult conditions. The Board recognizes and thanks each of them.

The Board remains firmly committed to sound governance, transparency, and accountability. In 2025, ORCD maintained clean audits and independent assurance of its financial and operational systems, reinforcing the confidence that partners place in the organization. We view this stewardship as central to our mission and to the sustainability of our work.

As we look to the year ahead, the Board reaffirms ORCD's mission: to use evidence-based, best-practice approaches that empower local communities to set and achieve their own development goals. We are confident that, together with our partners, ORCD will continue to expand access to services and strengthen the resilience of the communities it serves.

Board of Trustees

Organization for Research and
Community Development (ORCD)

Vision and Mission

Vision

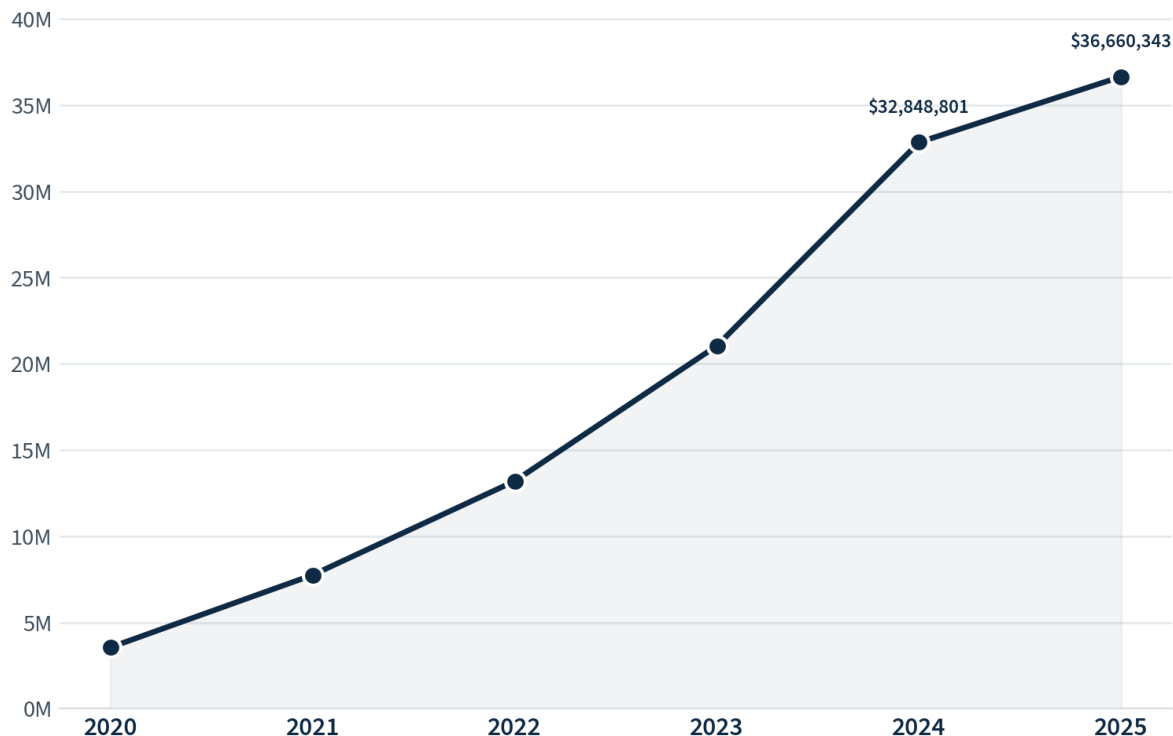
A world of prosperous families, empowered to make informed choices.

Mission

Using an evidence-based, best-practice approach to empower local communities to set and achieve their own development goals.



Annual Accumulated Finances



Cumulative donor funding since 2020 reached USD 36.7 million by the end of 2025. The 2025 contribution of USD 3.81 million was added to the USD 32.8 million accumulated through 2024, reflecting steady growth in ORCD's total mobilized resources over the period.

Financial Statements

	2024	2025
Donor funds	USD 11,798,801	USD 3,811,542
Expenses	USD 11,383,788	USD 4,650,118
Carry over	USD 415,013	USD 838,576

Carry-over represents unspent balances committed to ongoing programs in the following year.

UNFPA | HEALTH & PROTECTION

Increasing Access to RMNCH and PSS Services

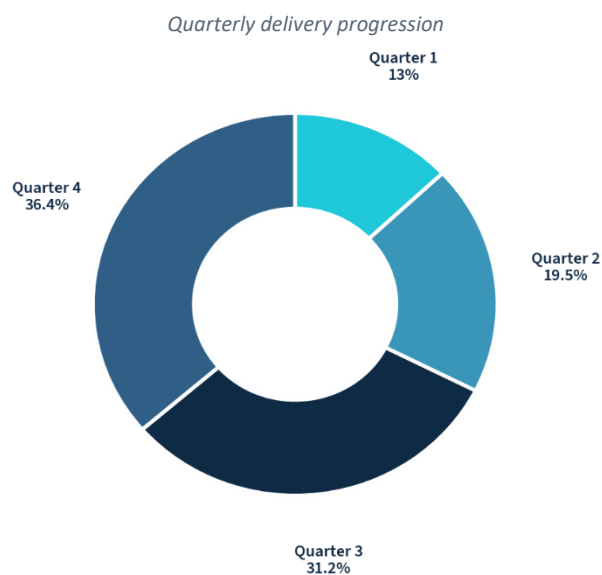
Funded by UNFPA, this project expands access to reproductive, maternal, newborn, and child health (RMNCH) services and psychosocial support (PSS) for vulnerable groups: women, children, displaced people, and communities in conflict-affected or remote areas. Care is delivered mainly through Mobile Health Teams (MHTs), semi-fixed basic health centers, and community-based outreach where static facilities are limited.

Timeline. The project began on 1 September 2022 with an initial end date of 31 December 2024, then continued through 2025. A renewed phase runs from 1 January to 31 December 2026, focused on Kandahar and Baghlan.

Scale in 2025. Near-nationwide coverage across 27 provinces, up from four provinces in 2022, reflecting ORCD's growing credibility with donors.

Core services

- RMNCH: antenatal and postnatal care, assisted deliveries, EmONC referrals, family planning, sexual and reproductive health for women aged 15-49, and immunization (TT2+ and PENTA3).
- PSS: mental health and trauma counseling, GBV survivor support, and prevention and awareness sessions.
- Additional: dignity kits, mama-baby kits, emergency SRH, health education for IDPs, returnees, and host communities, and inclusive services for persons with disabilities.



2024 reference results

166 MHTs · 27 provinces · 2,420,221 people reached.

2024 REFERENCE RESULTS

166 MHTs · 27 provinces · 2,420,221 people reached

89,048
ANC (women)

48,476
PNC (women)

167,217
FP counseling

92,811
Modern FP users

193,280
SRH services

224,200
PSS

1,498,617
General health

1,758,502
Awareness reached

STAKEHOLDER ENGAGEMENT • 2025

Stakeholder Support

Across Provinces

Government recognition and community endorsement of ORCD's mobile health services.

Provincial and Directorate Correspondence

Province / Institution	Type of Support
Jawzjan PPHD	Formal recognition and coordination support
Ghazni Kuchi Directorate	Request for continuation of MCHC services
Samangan Kuchi Directorate	Endorsement of mobile health services for nomadic communities
Laghman authorities	Appreciation and support for service continuation
Kunduz PPHD	Recognition of healthcare contributions
Balkh tribal representatives	Community request for maintaining health services
Faryab authorities	Support for continuation of mobile health teams
Nangarhar border and tribal affairs directorate	Endorsement of continued Kuchi health services
Sar-e-Pul border and tribal affairs directorate	Request for mobile health teams for Kuchi communities
Bamyan PPHD	Appreciation for maternal, child health and psychosocial services

Source: Provincial directorate and PPHD correspondence with ORCD (ORCD, 2025).

STAKEHOLDER ENGAGEMENT • 2025

Expanding Healthcare Access

In 2025, ORCD continued implementing the UNFPA-funded RMNCAH/SRH project across 27 provinces through 166 Mobile Health Teams (MHTs) and static health facilities (UNFPA, 2025). The project expanded access to reproductive, maternal, newborn, child, and adolescent health, vaccination, and psychosocial support services for communities facing significant barriers to care.

Planned annual reach

Indicator	Target
People receiving health services	243,032
People receiving psychosocial support	38,767
Beneficiaries reached with awareness sessions	299,436
Family planning users	16,529
Women receiving SRH services	12,204
Mobile Health Teams supported	166

Source: UNFPA workplan WP-1018, version 6, approved 18 May 2025 (UNFPA, 2025).

Focus on Nomadic Communities

A recurring theme across stakeholder correspondence was the need for continued healthcare support for nomadic (Kuchi) populations. Directorates for Border and Tribal Affairs and provincial public health authorities across Jawzjan, Ghazni, Samangan, Faryab, Balkh, Nangarhar, and Sar-e-Pul reported that ORCD-supported mobile teams deliver essential maternal, child health, and primary healthcare to nomadic families, and requested continued or expanded support.

Key figures: 27 provinces served · 166 Mobile Health Teams supported · 10 directorate endorsements · 7 provinces requesting continued or expanded MHTs.

UNICEF | NUTRITION

Community-Based Nutrition Program (CBNP)

Kabul, Kapisa, Parwan & Panjshir Provinces

In 2025, ORCD concluded its two-year program, “Nutrition Services Delivery at the Health Facilities and Community Level in Kabul, Kapisa, Parwan, and Panjshir Provinces,” funded by UNICEF. Launched on 20 September 2023 and completed on 17 September 2025, the program tackled malnutrition among children under five, adolescents, and communities through capacity building, micronutrient supplementation, awareness campaigns, and stronger health service delivery.

Key objectives and activities

The program pursued four objectives: (1) strengthening Community Health Workers’ (CHWs) capacity to prevent malnutrition through training, food demonstrations, growth monitoring, and community mobilization; (2) preventing micronutrient deficiencies in children aged 6-59 months through semi-annual distribution of Multiple Micronutrient Powder (MNP); (3) reducing iron deficiency among adolescent girls aged 10-19 through quarterly Iron and Folic Acid (IFA) supplementation; and (4) improving frontline delivery by training workers in Maternal, Infant, and Young Child Nutrition (MIYCN) and deploying screeners and nurses in high-burden facilities.

Achievements — overall “Met” rating from UNICEF

1.39M	Children received MNP	1.43M	girls received IFA
2.11M	reached with messaging	2,800+	health workers trained
384	screeners deployed	88	nurses deployed

The main challenge was the inability to run a second MNP round due to supply shortages, underscoring the need for stronger procurement and supply-chain planning.

CBNP in Nimroz Province

The CBNP project in Nimroz addressed malnutrition through community mobilization, micronutrient distribution, and targeted supplementation, with a focus on adolescent girls and children. Across 139 active health posts, each staffed by two CHW volunteers, the project delivered three coordinated components.

1. Community Mobilization Sessions (CMS) and CBNP training

Delivered to Community Health Supervisors (CHSs), CHWs, and nutrition volunteers to build local capacity on optimal nutrition, infant and young child feeding, and malnutrition prevention. ORCD ran CMS across all 139 health posts and provided two days of training to 278 CHWs and 278 nutrition volunteers, alongside kitchen kits and community awareness kits.

2. Micronutrient Powder (MNP) campaigns

Two MNP campaigns targeted children aged 6-59 months. All 278 CHWs conducted door-to-door visits, with auxiliary campaigns on final days reaching underserved “white areas.”

3. Community-based Weekly Iron and Folic Acid Supplementation (C-WIFs)

Three C-WIFs campaigns reduced iron-deficiency anemia among adolescent girls. All 278 CHWs conducted household visits to distribute IFA tablets to girls aged 10-19, supporting long-term maternal health.



PROTECTION | MENTAL HEALTH & PSYCHOSOCIAL SUPPORT

Amna Refugee Healing Network (CIO): Baghlan

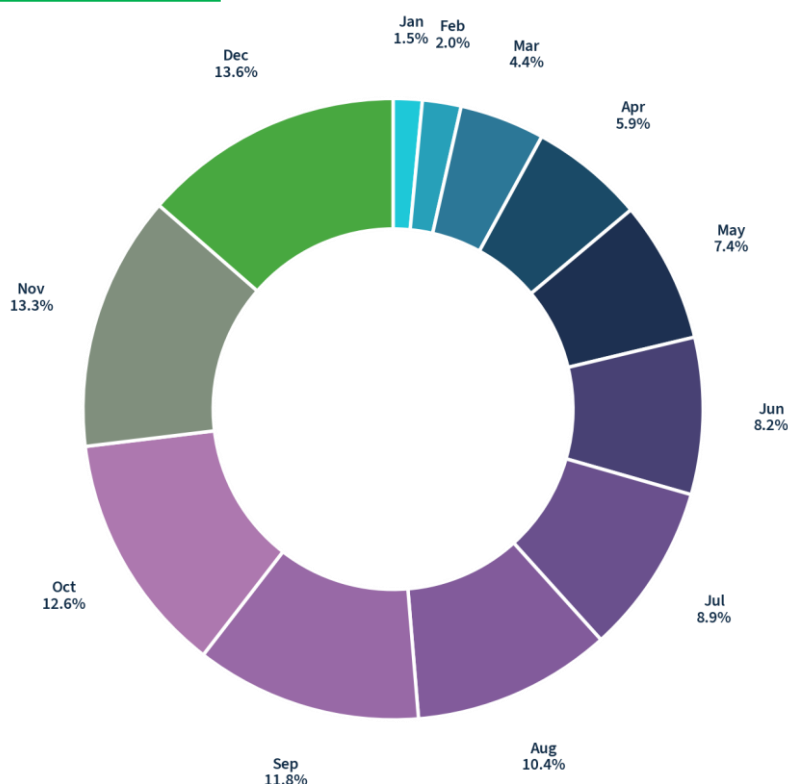
Phase II of the AMNA program is under way in Baghlan. Over recent months the team has made strong progress in strengthening Trauma-Informed Care (TIC) approaches across the community.

Key highlights

- Launch of Phase II: Phase II reached more Baghlan communities with greater emphasis on mental wellbeing and resilience. Local elders and officials attended the launch and pledged full cooperation, citing the strong results of Phase I.
- New trauma-informed activities: The team introduced enhanced grounding exercises, safe-space creation sessions, and structured emotional-regulation activities for adults and adolescents.
- Capacity strengthening: Frontline staff and community facilitators were trained on updated trauma-informed methods for safer, more responsive service delivery.
- Community engagement: Multiple community circles and group sessions over the quarter helped participants feel less stressed and more emotionally stable.
- Response to emerging needs: With rising numbers of forced returnees from Pakistan and Iran, the team adapted session plans and added psychosocial first-aid components to meet families' emotional and practical needs.



One Year Review



Illustrative distribution of program activity across the year

ORCD's 2025 portfolio combined large-scale health, nutrition, and protection programming with steady community engagement. The UNFPA-funded RMNCH and PSS program operated near-nationwide across 27 provinces, while the UNICEF-funded CBNP programs in the central provinces and Nimroz reached more than 1.39 million children with micronutrient powder and 1.43 million adolescent girls with iron and folic acid supplementation.

Protection work advanced through Phase II of the AMNA Refugee Healing Network in Baghlan, expanding trauma-informed care as forced returns from Pakistan and Iran increased pressure on host communities. Donor funding closed the year at USD 3.81 million following the completion of several multi-year programs, with USD 838,576 carried forward to sustain ongoing activities into 2026.



CONNECT WITH ORCD

Contact us

Working with communities to expand access, strengthen resilience, and deliver evidence-based solutions.



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Organization for Research and Community Development